Form 990

Department of the Treasury Internal Revenue Service

COPY FOR PUBLIC INSPECTION

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public. ► Information about Form 990 and its instructions is at www.irs.gov/form990. OMB No. 1545-0047

2013

Open to Public Inspection

A	Fort	he 2013 calen	dar year, or tax						d endin	g			,	
В	Check	if applicable:	C Name of organiz	ation TH(OMAS B.	FORDHAM	INSTIT	UTE			D Emplo	yer Iden	tification Number	
	∐A	ddress change	Doing Business	As							31-	1816	446	
	N.	lame change	Number and stre	et (or P.O. bo	x if mail is not de	livered to street ad	dress)		Room/s	uite	E Teleph			
	Ir	nitial return	1016 16ТН	STREET	r NW				8 TI	FLOOR	l		23-5452	
	H	erminated				or foreign postal of	ode		10111	HOOK	(20	2) 2	23-3432	
	Н	mended return				3 1,		~ ^	0000				A	
	\vdash		WASHINGTON F Name and addre				Do	C 20	0036				\$4,971,317	
	LJA	pplication pending							1	H(a) Is this a			162	X
			MICHAEL PETRILL					DC 20	0036	H(b) Are all: If 'No,' a	subordinates	included	? Yes	No
1	Tax	-exempt status	X 501(c)(3)	501(c) () ◀ (i	insert no.)	4947(a)(1)	or	527			1000	dollonsy	
J	We	bsite: > WW	W.EDEXCELL	ENCE.N	ET		1. 22			H(c) Group	exemption nu	ımber •	•	
K	For	n of organization:	X Corporation	Trust	Association	Other >		L Year	of formation	n: 2001	M	State of le	egal domicile: DC	
Pa	art I	Summar	V		-	<u> </u>				2001			agai doilliona. DC	
	1		e the organizatio	n's mission	n or most sia	nificant activiti	es:	THE	ТНОМИ	SRI	FODDHA	M TN	STITUTE IS	2 0111
•	1		LEADER IN					TENC	1110117		V CUTI		2111015 12	S THE
Activities & Governance			QUALITY RE										CDOUND .	
'n		ACTION A	ND ADVOCAC	Y IN O	HIO	210/_ 11ND_	COLUMN	TAI		745777	AS ON	1115	-GROUND	
Vel	2	Check this box				d its operation			more th	2F0/ e				
တ္တ	3		ing members of t	he governi	ing body (Pa	rt VI line 1a)	s or dispo-	seu oi	more ur	all 25 /6 0	i its net as	3		0
ంర	4	Number of ind	ependent voting	members o	of the govern	ing body (Par	VI line 1	h)				4		8
ies	5	Total number	of individuals em	ploved in c	alendar vear	2013 (Part V	line 2a)	٠,				5		7
<u> </u>	6	Total number	of volunteers (est	timate if ne	ecessary)	2010 (1 alt v,						6		35
Act	7a	Total unrelated	d business reven	ue from Pa	art VIII. colum	nn (C), line 12						7a		1
	b	Net unrelated	business taxable	income fro	om Form 990)-T. line 34						7b		0.
						7, 1110 01 1					ior Year	7.0	0	
	8	Contributions :	and grants (Part \	VIII line 1h	2)							1 -	Current Ye	
Revenue	9		ce revenue (Part								,790,2	15.	4,028,	344.
Ven	10	Investment inc	ome (Part VIII, c	olumn (A)	lines 3 / ar					-	1.47 0	C.F.	4.5.4	0.01
Be	11	Other revenue	(Part VIII, colum	n (A) lines	1111es 5, 4, ai	10 70)				-	147,8			001.
	12										4,4			748.
	13		- add lines 8 thr							2	,942,5		4,489,	
			nilar amounts pai								41,5	00.	110,	000.
	14		o or for members											
S	15		compensation, e							1,369,499.			1,218,	250.
nse	16 a	Professional fu	ındraising fees (F	Part IX, col	umn (A), line	11e)								
Expenses			ng expenses (Pa						348.					
ũ			s (Part IX, colum			·					000			
1	18										,222,1	-	1,369,	
			s. Add lines 13-17							2,	,633,1	27.	2,697,	288.
0 8	19	Revenue less (expenses. Subtra	act line 18 i	from line 12	• • • • • •					309,4	15.	1,791,	805.
Net Assets or Fund Balances										Beginning	g of Curren	t Year	End of Yea	ar
Bal		,	art X, line 16) .							8,	965,7	51.	11,278,	181.
a et	21	Total liabilities	(Part X, line 26)								214,8	22.	389,	165.
20	22	Net assets or fr	und balances. Sเ	ıbtract line	21 from line	20				8.	750,9	29.	10,889,	016.
Pa	rt II	Signature	Block										= 3 / 3 3 3 /	
				d this return, i	including accomp	panving schedules	and statemen	ts, and to	o the best	of my knowle	dge and helic	of it is to	ie correct and	
comp	lete. De	claration of preparer	ere that I have examine (other than officer) is	based on all in	nformation of which	ch preparer has an	y knowledge.	,		or my mionio	ago ana bom	JI, 16 15 11 C	o, correct, and	
		N//	10=211 2	th, 20							10/10	114	/	
Sig	n	Signature	of officer							Date	9	/ . /		
Hei	'e	100	10/00/	d- n	Petril	II: '-	resid	on t	-					
		Type or p	rint name and title.	JUAN	1 -11	()	7 657 6	<u> </u>						
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					Preparer's eign	VX 5 1		Date	. /	1	Check X	if F	PTIN	
Pai		ROBERT			100	~ [1	10/7	/14	self-employed	ı E	201622353	
Pre	pare	Firm's name	Lane &	Compan	y, CPAs									
Use	On	Firm's address				320				F	Firm's EIN ►	52-	1738520	
			Washing			D	C 200	36		F	hone no.	(202)
May	the IF	RS discuss this	return with the pr		own above? (, _ 0 _	X Yes	No

	n 990 (2013) THOMAS B. FORDHAM INSTITUTE	31-1816446	Page 2
Pai	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		X
1	Briefly describe the organization's mission:		
	THE THOMAS B. FORDHAM INSTITUTE IS THE		
	NATION'S LEADER IN ADVANCING EDUCATIONAL EXCELLENCE FOR EVERY CH	HILD	
	See Form 990, Page 2, Part III, Line 1 (continued)		
2	Did the organization undertake any significant program services during the year which were not listed on the		
	Form 990 or 990-EZ?	· · · · · Yes	X No
	If 'Yes,' describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program service	s? Yes	X No
	If 'Yes,' describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services,	as measured by expense	s.
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amoun others, the total expenses, and revenue, if any, for each program service reported.	t of grants and allocations	to
	, , , , , , , , , , , , , , , , , , ,		
4 a	a (Code:) (Expenses \$ 532,186. including grants of \$ 65,000.) (Payanya ¢	
	RESEARCHING AND EVALUATING OHIO EDUCATION POLICY: PRODUCED AND D		0.)
	INFORMATION AIMED AT STRENGTHENING AND IMPROVING EDUCATION POLICE		
	INCLUDING PUBLICATION OF A BI-WEEKLY ELECTRONIC NEWS-BRIEF, THE		
	GADFLY, AND ANALYSIS OF KEY EDUCATION POLICY ISSUES. PROGRAM EXP		
	INCLUDE DIRECT AND INDIRECT EXPENDITURES.	ENSES	
	INCLODE DIRECT AND INDIRECT EXPENDITURES.		
4 h	(Code:) (Expenses \$ 510,337. including grants of \$ 0.)(F	Pavanua Č	0 \
	RESEARCHING AND EVALUATING ISSUES OF SCHOOL CHOICE AND INSTRUCTI	Revenue \$	0.)
	PRODUCING AND DISSEMINATING REPORTS ON THE DATA AND INFORMATION		
	ABOUT ACCOUNTABILITY IN VOUCHER PROGRAMS AND OTHER SCHOOL CHOICE		
	PROGRAM EXPENSES INCLUDE DIRECT AND INDIRECT EXPENDITURES.		
	TROOTER DATABOLD INCHOOS DIRECT AND INDIRECT EXPENDITORES.		
4 c	(Code:) (Expenses \$ 482,436. including grants of \$ 45,000.) (F	Payanua Ś	0)
	GOVERNANCE AND CAPACITY: PRODUCED AND DISSEMINATED REPORTS AND P	OTTCV DDTEEC	0.)
	ANALYZING THE RULES AND REGULATIONS THAT GOVERN SCHOOLS, THE ROLL BOARDS AND THE ROLL OF THE CHERCHERS IN LONG IN MARKET PROCEEDS		
	BOARDS, AND THE ROLE OF TEACHERS UNIONS IN VARIOUS STATES. PROGR	AM EXPENSES	
	INCLUDE DIRECT AND INDIRECT EXPENDITURES.		
4 d	Other program services. (Describe in Schedule O.)		
	(Expenses \$ 779,061. including grants of \$ 0.) (Revenue \$	0.)	1
	Total program service expenses ► 2,304,020.	U. /	

Form 990 (2013) THOMAS B. FORDHAM INSTITUTE Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
	a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11 a	Х	
	b Did the organization report an amount for investments — other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII	11 b		Х
	c Did the organization report an amount for investments — program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		Х
	d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11 d		Х
•	e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e	Х	
1	f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f		Х
	a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, and XII	12a		X
	b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12 b	X	
	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		X
	a Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
ı	b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		Х
20 a	a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20		X
b	o If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20 b		

Form 990 (2013) THOMAS B. FORDHAM INSTITUTE Part IV | Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organizations or government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i>	23	Х	
24	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,'go to line 25a	24a		Х
-	b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		-
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
•	d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a	1	Х
1	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		X
t	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		Х
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Х	

BAA

Form **990** (2013)

Form 990 (2013) THOMAS B. FORDHAM INSTITUTE 31-1816446 Page 5 Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V Yes No 1 a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1 a 56 **b** Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 0 c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 1 c X 2 a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 35 X b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2 h Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3 a Did the organization have unrelated business gross income of \$1,000 or more during the year? Χ 3 a b If 'Yes' has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation in Schedule O......... 4 a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . Χ 4 a **b** If 'Yes,' enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. 5 a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?....... 5 a X X **b** Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5 b 5 c 6 a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization X 6 a b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were 6 b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and Χ 7 a 7 b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Χ 7 c d If 'Yes,' indicate the number of Forms 8282 filed during the year Χ e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7 e X f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?. . . . 7 f g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 7 g h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a 7 h Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business 8 Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? **b** Did the organization make a distribution to a donor, donor advisor, or related person? 9 b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12. b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)............ 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12 a b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year | 12b| 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13 a Note. See the instructions for additional information the organization must report on Schedule O. **b** Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13 b

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O

14a

14b

X

<u> 5e</u>	ction A. Governing Body and Management			
		,	Yes	No
1	a Enter the number of voting members of the governing body at the end of the tax year			
	of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
	b Enter the number of voting members included in line 1a, above, who are independent			
2				
	officer, director, trustee or key employee?	2		Х
3	of officers, directors or trustees, or key employees to a management company or other person?	3		Х
4	, , , , , , , , , , , , , , , , , , ,			
	since the prior Form 990 was filed?	4		Х
5	3 ,	5		X
6	9	6		X
7	a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more	_		
	members of the governing body?	7 a		X
	b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or other persons other than the governing body?	7 b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
	a The governing body?	8 a	Х	
	b Each committee with authority to act on behalf of the governing body?	8 b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If 'Yes,' provide the names and addresses in Schedule O</i>	9		Х
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Reven	ue C	ode.)	
			Yes	No
10	a Did the organization have local chapters, branches, or affiliates?	10 a		Х
	b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their			
	operations are consistent with the organization's exempt purposes?	10 b		
	a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11 a	X	
	b Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	a Did the organization have a written conflict of interest policy? If 'No,' go to line 13 · · · · · · · · · · · · · · · · · ·	12 a	Х	
	b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12 b	Х	
	c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this was done	12 c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	a The organization's CEO, Executive Director, or top management official	15 a	Х	
	b Other officers of key employees of the organization	15 b	Х	
	If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions.)			
16	a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
	b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
_	organization's exempt status with respect to such arrangements?	16 b		
	List the states with which a copy of this Form 900 is required to be filed.			
17	''			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available inspection. Indicate how you make these available. Check all that apply.	tor pul	olic	
	X Own website			
19	Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements available the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization	1:		
	GARY LABELLE 1016 16TH STREET NW, 8TH FLOOR WASHINGTON, DC 20036 (20	2) 2	23-5	452

Form 990 (2013)	THOMAS I	R FORDHAM	TNCTTTITE

31-1816446

Page 7

Part VII | Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

	(C)									
(A) Name and Title	(B) Average hours per week (list	one bo	x, uni	ess p d a d	ersor	more the is both r/trustee	an e)	(D) Reportable compensation from	(E) Reportable compensation from	(F) Estimated amount of other
	week (list any hours for related organiza- tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
_(1)_DAVID_PONITZ	1.00									
CHAIRMAN/TRUSTEE	1.00	Х						1,500.	1,500.	0.
(2) STEFANIE SANFORD	1.00									
TRUSTEE	1.00	X						500.	500.	0.
(3) ROD PAIGE	1.00	37						1 000	1 000	
TRUSTEE _(4) DAVID DRISCOLL	1.00	X						1,000.	1,000.	0.
TRUSTEE	1.00	х						1,500.	1,500.	0.
(5) CAPRICE YOUNG	1.00	71						1,300.	1,300.	0.
TRUSTEE	1.00	Х	İ					1,500.	1,500.	0.
(6) CHESTER E. FINN, JR.	25.00									
PRESIDENT AND TRUSTEE	25.00	Х		Х				105,000.	105,000.	26,235.
(7) THOMAS A. HOLTON	_1.00									
SECRETARY AND TRUSTEE	1.00	Χ		Χ				1,500.	1,500.	0.
_(8) MICHAEL W. KELLY	1.00				- 1					
TREASURER AND TRUSTEE	1.00	Х		Х				1,500.	1,500.	0.
(9) GARY LABELLE	25.00									
DIRECTOR OF FINANCE	25.00			X			\dashv	47,500.	47,500.	16,387.
(10) MICHAEL PETRILLI	25.00		ļ					100 000		
EXECUTIVE VICE PRESIDENT	25.00		\dashv	Χ				100,000.	100,000.	37,375.
(11) TERENCE RYAN	25.00			ı		.,		50 (00	F0 600	22.062
VP - OHIO PROGRAMS AND POLICY (12) AMBER NORTHERN	25.00		\dashv		\dashv	Х		59,688.	59,688.	23,962.
VICE PRESIDENT FOR RESEARCH						x		78,750.	78,750.	25,792.
(13)	23.00		-		-	^	\dashv	70,730.	70,730.	25,132.
7.2/										
(14)										

1 -

(16) (17) (18) (19) (20) (21) (22) (23) (24) (25) (25) (26) (27) (27) (28) (29) (29) (29) (29) (29) (29) (29) (29	Part VII Section A. Officers, Directors, 110	(B)	Rey	CII	ipir		62 ,	all	d nighest con	ipensated Emp	loyee	S (con	tinuea)
(15) (16) (17) (18) (19) (24) (24) (25) (24) (25) (24) (25) (24) (25)	• •	hours per	kod	, unle	heck ss pe	more rson	s both	an lee)	Reportable compensation from	Reportable compensation from	amo	stimated unt of ot	her
(15) (18) (19) (20) (21) (22) (23) (24) (25) (26) (27) (28) (29) (29) (29) (29) (20) (20) (21) (22) (23) (24) (25) (26) (27) (27) (28) (29) (29) (29) (29) (29) (20) (20) (20) (21) (22) (23) (24) (25) (26) (27) (27) (28) (29) (29) (29) (29) (20) (20) (20) (21) (22) (23) (24) (25) (26) (27) (27) (28) (29) (29) (29) (29) (20) (20) (20) (21) (22) (23) (24) (25) (26) (27) (27) (28) (29) (29) (29) (29) (20) (20) (20) (21) (22) (23) (24) (25) (26) (27) (27) (28) (29) (29) (29) (29) (20) (20) (20) (21) (22) (23) (24) (25) (25) (26) (27) (27) (28) (29) (29) (29) (20) (20) (21) (22) (23) (24) (25) (25) (26) (27) (27) (28) (29) (29) (29) (20) (20) (21) (21) (22) (23) (24) (25) (25) (26) (26) (27) (27) (28) (29) (29) (29) (20) (20) (20) (21) (21) (22) (23) (24) (25) (25) (26) (26) (27) (27) (28) (28) (29) (29) (20) (20) (21) (21) (22) (23) (24) (25) (25) (26) (27) (27) (28) (28) (29) (29) (20) (20) (20) (21) (21) (22) (22) (23) (24) (25) (26) (27) (27) (28) (28) (29) (29) (20) (20) (20) (21) (21) (22) (22) (23) (24) (25) (25) (27) (27) (28) (28) (29) (29) (20) (20) (21) (21) (22) (23) (24) (25) (25) (27) (27) (27) (28) (28) (29) (29) (20) (20) (21) (21) (22) (22) (23) (24) (25) (25) (27) (27) (27) (28) (28) (29) (29) (29) (20) (20) (21) (21) (22) (22) (23) (24) (25) (25) (27) (27) (27) (28) (28) (29) (29) (29) (20) (20) (20) (20) (20) (21) (21) (22) (22) (23) (24) (25) (25) (27) (27) (27) (27) (27) (27) (27) (27		(list any hours for related organiza - tions below dotted	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	org an	rom the anization d related	n d
(17) (18) (19) (20) (21) (22) (23) (24) (25) (26) (27) (27) (28) (29) (29) (29) (29) (20) (20) (20) (21) (22) (23) (24) (25) (26) (27) (28) (29) (29) (29) (29) (29) (20) (20) (20) (20) (21) (22) (23) (24) (25) (26) (27) (27) (28) (29) (29) (29) (29) (20) (20) (20) (21) (22) (23) (24) (25) (26) (27) (27) (28) (29) (29) (29) (29) (20) (20) (20) (21) (22) (23) (24) (25) (26) (27) (27) (28) (29) (29) (29) (29) (20) (20) (20) (21) (22) (23) (24) (25) (25) (26) (27) (27) (28) (29) (29) (29) (29) (20) (20) (20) (21) (22) (23) (24) (25) (25) (26) (27) (27) (28) (29) (29) (29) (20) (20) (21) (22) (23) (24) (25) (25) (26) (27) (27) (28) (29) (29) (29) (29) (20) (20) (21) (21) (22) (23) (24) (25) (25) (25) (27) (26) (27) (27) (28) (29) (29) (29) (20) (20) (21) (21) (22) (23) (24) (25) (25) (27) (26) (27) (27) (27) (28) (29) (29) (29) (20) (20) (20) (21) (22) (23) (24) (25) (25) (26) (27) (27) (28) (29) (29) (29) (29) (29) (29) (29) (29	(15)												
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(23)	(21)												
(24) (25) 1 b Sub-total. C Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 1	(22)												
1	(23)												ī
1 b Sub-total. c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 1 Yes No 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If Yes, 'complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If Yes, 'complete Schedule J for such person	(24)	1											
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 1 129,751 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If Yes, 'complete Schedule J for such individual 3 X X For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for such individual 4 X 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If 'Yes,' complete Schedule J for such person 5 X X Section B. Independent Contractors Compensation from the organization. Report compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address Description of services Compensation of services	(25)												
d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 1 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If Yes, 'complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If Yes' complete Schedule J for such individual J for such individual J for services rendered to the organization? If Yes, 'complete Schedule J for such person 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If Yes, 'complete Schedule J for such person 6 Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address Description of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than								>	399,938.	399,938.	1	29,7	751.
from the organization 1 1 1 1 1 1 1 1 1 1 1 1	d Total (add lines 1b and 1c)							•					751.
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If Yes,' complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If Yes' complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If Yes,' complete Schedule J for such person 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address Description of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than		to those	iistea	abo	ive	WHO	rece	ivec	i more than \$100,0	oo or reportable con			
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for such individual	3 Did the organization list any former officer, director,	or trustee	e, key	em	ploy	ee, o	or hig	hes	st compensated em	ployee		Yes	
the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for such individual	4 For any individual listed on line 1a, is the sum of rep	ortable co	mpe	nsati	ion a	and (other	cor	npensation from		. 3		X
for services rendered to the organization? If 'Yes,' complete Schedule J for such person	the organization and related organizations greater the such individual	ıan \$150,	000?	If 'Y	es' c	omp	olete 	Sch	nedule J for 		. 4	Х	
1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address Description of services Compensation Total number of independent contractors (including but not limited to those listed above) who received more than	for services rendered to the organization? If 'Yes,' co										. 5	14.000	X
Name and business address Description of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than	1 Complete this table for your five highest compensate	ed indepensation for	nden r the	t con	trac ndar	tors yea	that ir end	rece	eived more than \$1 with or within the	00,000 of organization's tax ye	ar.		
	(A) Name and business addre	ss									((Compe	C) nsatio	n
			· ·										
		out not lim	nited	to th	ose	liste	d ab	ove)) who received mor	re than			

Pa	rt \	/111	St	aten	nent	of	Rev	enue	2

	Check if Schedule O contains a response or note to an	ny line in this Part VIII .			
		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Z 2	1a Federated campaigns 1a				
RAN	b Membership dues 1 b				
S, G	c Fundraising events 1 c				
AR.	d Related organizations 1 d				
S, S	e Government grants (contributions) 1 e				
CONTRIBUTIONS, GIFTS, GRANTS AND OTHER SIMILAR AMOUNTS	f All other contributions, gifts, grants, and similar amounts not included above 1f 4,028,34.	4.			
NO ON	g Noncash contributions included in lines 1a-1f: \$				
		4,028,344.			
PROGRAM SERVICE REVENUE	Business Code	RECESTORES			
Æ	b				
E	0				
2	4				
S	a				
3RA	f All other program service revenue				
8	g Total. Add lines 2a-2f	. ▶			
	3 Investment income (including dividends, interest and				
	other similar amounts)	. 212,087.	0.	0.	212,087.
	4 Income from investment of tax-exempt bond proceeds				
	5 Royalties	. ►			
	(i) Real (ii) Personal				
	6 a Gross rents				
	b Less: rental expenses				
	c Rental income or (loss)				
	d Net rental income or (loss)	. •			
	7 a Gross amount from sales of (i) Securities (ii) Other				
	assets other than inventory . 724,138.	_			
	b Less: cost or other basis and sales expenses 482.224				
	102/221:	_			
	c Gain or (loss) 241, 914. d Net gain or (loss)	241 014	0	0	241 014
щ	8 a Gross income from fundraising events	241,914.	0.	0.	241,914.
EN	(not including \$ of contributions reported on line 1c).				
OTHER REVENU	See Part IV, line 18 a				
띺	b Less: direct expenses b				
0	c Net income or (loss) from fundraising events				
	9 a Gross income from gaming activities. See Part IV, line 19				
	b Less: direct expenses b				
	c Net income or (loss) from gaming activities				
	10 a Gross sales of inventory, less returns and allowances				
	b Less: cost of goods sold b				
	c Net income or (loss) from sales of inventory	• • • • • • • • • • • • • • • • • • •	Section Control to Management	M M M M M M M M M M M M M M M M M M M	
	Miscellaneous Revenue Business Code				
	11a PUBLICATIONS 511190	6,350.	6,350.	0.	0.
	b OTHER INCOME 900099	398.	398.	0.	0.
	С				
	d All other revenue				
	e Total. Add lines 11a-11d				
	12 Total revenue. See instructions	4,489,093.	6,748.	0.1	454,001.

Part IX | Statement of Functional Expenses

	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	110,000.	110,000.		
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	301,997.	257,966.	37,659.	6,372.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	731,249.	618,474.	96,479.	16,296.
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	75,291.	(2, (5)	0.051	1 601
9	Other employee benefits	40,204.	63,659.	9,951.	1,681.
10	Payroll taxes		34,033.	5,280.	891.
11	Fees for services (non-employees):	69,509.	58,944.	9,038.	1,527.
	Management				
-	Legal	0.744	0.062	1 067	014
	Accounting	9,744.	8,263.	1,267.	214.
_	Lobbying	18,620.	15,790.	2,421.	409.
-	Professional fundraising services. See Part IV, line 17				
	Investment management fees	9,309.	7,894.	1,210.	205.
-	Other. (If line 11g amt exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O)	847,358.	718,560.	110,180.	18,618.
	Advertising and promotion				
13	Office expenses	86,404.	73,270.	11,235.	1,899.
14	Information technology	32,768.	27,787.	4,261.	720.
15	Royalties				
16	Occupancy	157,559.	133,610.	20,487.	3,462.
17	Travel	140,996.	119,565.	18,333.	3,098.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
	Conferences, conventions, and meetings	16,495.	13,988.	2,145.	362.
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23 24	Insurance	12,542.	10,635.	1,631.	276.
	of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	TEMPS/INTERNS	25,823.	21,898.	3,358.	567.
	MISCELLANEOUS	11,420.	9,684.	1,485.	251.
С					
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	2,697,288.	2,304,020.	336,420.	56,848.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► if following SOP 98-2 (ASC 958-720)		-		

Part X Balance Sheet

	Check if Schedule O contains a response or note to any line in this Part X	(A)	T T	(B)
		Beginning of year		End of year
	1 Cash — non-interest-bearing		1	
:	2 Savings and temporary cash investments	2,464,872.	2	3,775,858
;	3 Pledges and grants receivable, net	725,000.	3	870,000
- 4	4 Accounts receivable, net	500.	4	764.
1	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L			
	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		5	
A .			7	
S S S S S S S S S S S S S S S S S S S		7.00	8	
T	_			
			9	
10	Da Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D			
	b Less: accumulated depreciation 10 b	0.	10 c	55,896.
11		5,605,893.	11	6,413,492.
12	· L	169,486.	12	162,171.
13			13	
14	Intangible assets		14	
15	5 Other assets. See Part IV, line 11		15	
16	\	8,965,751.	16	11,278,181.
17	Accounts payable and accrued expenses	0.	17	32,186.
18			18	
19			19	
L 20	<u> </u>		20	
A 21	·		21	
A 21 B 22 L 1 T 23 S 24	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
23			23	
S 24			24	***************************************
25		214,822.	25	356,979.
26	F	214,822.	26	389,165.
N E T	Organizations that follow SFAS 117 (ASC 958), check here ► X and complete lines 27 through 29, and lines 33 and 34.			3037200.
A 27 S 28 T 28		6,509,563.	27	8,647,562.
E 28		2,241,366.	28	2,241,454.
		2,241,300.	29	2,241,434.
R	Organizations that do not follow SFAS 117 (ASC 958), check here ► and complete lines 30 through 34.			
E 30			20	
	· · · · · · · · · · · · · · · · · · ·		30	
B 31			31	
B 31 A 32 A 33 C 33 E 34			32	
∑ 33		8,750,929.	33	10,889,016.
5 34		8,965,751.		11,278,181.

Form 990 (2013)	THOMAS	В.	FORDHAM	INSTITUT
		_		

31-1816446

Page **12**

Pa	art XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1	4	, 48	39,0	93.
2	Potal expenses (must equal Part IX, column (A), line 25)	2	2	, 6	97,2	288.
3	Revenue less expenses. Subtract line 2 from line 1	3				305.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4				929.
5	Net unrealized gains (losses) on investments	5				282.
6		6				
7	'Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9				
10						
		10	10	, 88	39,0	16.
Pa	art XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					. П
				T	Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.					
2	a Were the organization's financial statements compiled or reviewed by an independent accountant?		2	2 a		Х
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
	b Were the organization's financial statements audited by an independent accountant?			2 b	Х	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
	c If Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?			c c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.					
3	a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3	а		X
	b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit	lit				
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3	b	1	
BA	A		Fo	rm !	990 (2	2013)

TEEA0112 07/08/13

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013

Open to Public Inspection

Name o	f the organization							Employe	er identifica	tion number		
THON	MAS B. FORDHAM 1	INSTITUTE		-				31-1	81644	6		
Part	I Reason for Pub	lic Charity Status	(All organizations	must c	omplet	e this	part.) S	See ins	truction	ıs.		
The or	ganization is not a private	foundation because it	is: (For lines 1 through	11, chec	k only o	ne box.)						
1	A church, convention	of churches or associa	tion of churches describ	ed in se	ction 17	'0(b)(1)(A)(i).					
2	A school described in	section 170(b)(1)(A)(ii). (Attach Schedule E.)									
3	A hospital or a cooper	rative hospital service	organization described in	section	n 170(b)	(1)(A)(iii).					
4			conjunction with a hosp				•	1)(A)(iii)	. Enter th	ne hospital's		
	name, city, and state:							,,,,,,		•		
5	An organization opera	ated for the benefit of a mplete Part II.)	college or university ow	ned or o	perated	by a gov	ernmen	ital unit o	described	in section		
6	A federal, state, or loc	al government or gove	ernmental unit described	in section	on 170(l	o)(1)(A)(v).					
7	An organization that n in section 170(b)(1)(/	ormally receives a sub A)(vi). (Complete Part	estantial part of its suppo II.)	ort from a	govern	mental u	nit or fro	om the g	eneral pu	ıblic describ	ed	
8	A community trust des	scribed in section 170	(b)(1)(A)(vi). (Complete	Part II.)								
9	from activities related investment income an	to its exempt functions	nore than 33-1/3% of its - subject to certain exc axable income (less sec pplete Part III.)	ceptions,	and (2)	no more	than 33	3-1/3% o	f its supp	ort from gro	SS	
10	An organization organ	ized and operated exc	lusively to test for public	safety.	See sec	tion 509	(a)(4).					
11	more publicly support	ed organizations descr	lusively for the benefit o ibed in section 509(a)(1) and complete lines 116	or section	on 509(a	functions a)(2). Se	s of, or o e sectio	carry out on 509(a	the purpe)(3). Che	oses of one ck the box t	or hat	
	a ∏Type I b	, min		-			d 🗍 .	Type III -	– Non-fu	nctionally in	tegrat	ed
е	By checking this box,	ا الساء الس	zation is not controlled on an one or more publicly	lirectly or	r indirect	lly by on	e or moi	re disqua	alified per	sons	9	
f			nation from the IRS that			e II or Ty	pe III su	pporting	organiza	ation,		
g	Since August 17, 2006	6, has the organization	accepted any gift or co	ntributio	n from a	ny of the	followin	ng perso	ns?	1	Yes	No
	(i) A person who di below, the gove	irectly or indirectly controlly rong body of the supp	trols, either alone or toge orted organization?	ether with	h person	s descri	bed in (i	i) and (iii · · · ·		. 11 g (i)	103	
	(ii) A family membe	r of a person describe	d in (i) above?							. 11 g (ii)		
	(iii) A 35% controlle	d entity of a person de	scribed in (i) or (ii) above	?						· 11 g (iii)		
h	Provide the following i	nformation about the s	upported organization(s).						1 3 ()		
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is organiza column (i) your gov docur	ation in) listed in verning	(v) Did yo the organi column (i) supp	zation in of your	(vi) I: organiz colun organize U.:	ation in nn (i)	(vii) Amount supp		etary
				Yes	No	Yes	No	Yes	No			
(A)												
(B)												
(C)												
(D)												
(E)												
Total												

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
	ndar year (or fiscal year nning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')	2,646,770.	2,655,789.	3,266,778.	2,790,215.	4,028,344.	15,387,896.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf				-		
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	2,646,770.	2,655,789.	3,266,778.	2,790,215.	4,028,344.	15,387,896.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						7,758,945.
	Public support. Subtract line 5 from line 4						7,628,951.
<u>Sec</u>	tion B. Total Support				T		
Cale begii	ndar year (or fiscal year nning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4	2,646,770.	2,655,789.	3,266,778.	2,790,215.	4,028,344.	15,387,896.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	145,987.	160,896.	144,641.	174,524.	212,087.	838,135.
9	Net income from unrelated business activities, whether or not the business is regularly carried on	,	·	,	,	·	·
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	0.	0.	0.	4,462.	6,748.	11,210.
11	Total support. Add lines 7 through 10						16,237,241.
12	Gross receipts from related activiti	es, etc (see instruc	ctions)			12	
13	First five years. If the Form 990 is organization, check this box and s	s for the organization top here	on's first, second, t	third, fourth, or fifth	tax year as a sect	ion 501(c)(3)	▶ 🗍
	tion C. Computation of Pu						
14	Public support percentage for 201	3 (line 6, column (f) divided by line 11	I, column (f))		14	46.98 %
15	Public support percentage from 20	012 Schedule A, Pa	art II, line 14			15	46.25 %
16 a	33-1/3% support test — 2013. If and stop here. The organization of	the organization di qualifies as a public	d not check the bo	x on line 13, and the	he line 14 is 33-1/3	% or more, check	this box
b	33-1/3% support test — 2012. If t and stop here. The organization of	he organization dic qualifies as a public	d not check a box of cly supported orga	on line 13 or 16a, a nization	and line 15 is 33-1/	3% or more, check	this box
17 a	10%-facts-and-circumstances te or more, and if the organization method the organization meets the 'facts-a	aate tha 'facte and	.circumetancae' tas	et chack this hav s	and ston here Hyr	lain in Part IV how	
	10%-facts-and-circumstances to or more, and if the organization meorganization meets the 'facts-and-Private foundation. If the organization			at abaak thia bay c	and oten here Lyr	Jain in Part IV how	tho
18	Private foundation. If the organiz	ation did not check	a box on line 13,	16a, 16b, 17a, or	1/b, check this box	and see instruction	ns • 📘

Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal yr beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
Gifts, grants, contributions and membership fees received. (Do not include any 'unusual grants.')						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513.						
 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge 						
Total. Add lines 1 through 57 a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal yr beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
10 a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						-
13 Total Support. (Add Ins 9,10c, 11 and 12.)						
14 First five years. If the Form 990 i organization, check this box and s	s for the organization	on's first, second, t	hird, fourth, or fifth	tax year as a sect	ion 501(c)(3)	▶ □
Section C. Computation of Pu						
15 Public support percentage for 201			, column (f))			15 %
16 Public support percentage from 20	•					16 %
Section D. Computation of Inv						
17 Investment income percentage for	2013 (line 10c, co	lumn (f) divided by	line 13, column (f))		17 %
18 Investment income percentage from						18 %
19 a 33-1/3% support tests — 2013. If is not more than 33-1/3%, check t	the organization di	id not check the bo	ox on line 14, and l ion qualifies as a p	ine 15 is more than publicly supported	n 33-1/3%, and organization	
b 33-1/3% support tests — 2012. If line 18 is not more than 33-1/3%,	the organization di check this box and	id not check a box stop here. The or	on line 14 or line ' ganization qualifie	19a, and line 16 is s as a publicly sup	more than 33- ported organiz	1/3%, and ation ▶
20 Private foundation. If the organiz	ation did not check	a box on line 14,	19a, or 19b, check	this box and see i	nstructions	▶ 🔲

Schedule A (Form 990 or 990-EZ) 2013 THOMAS B. FORDHAM INSTITUTE	31-1816446	Page 4
Part IV Supplemental Information. Provide the explanations required by Part II, line 10; or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).	Part II, line 17a	
Other Income Part II, Line 10		· -
Description: PUBLICATIONS		
2009: 0.		
2010: 0.		
2011: 0.		
2012: 4462.		
2013: 6350.		
Description: OTHER INCOME		
2009: 0.		
2010: 0.		
2011: 0.		
2012: 0.		
2013: 398.		
·		
		_,

Schedule B

(Form 990, 990-EZ, or 990-PF)

Schedule of Contributors

OMB No. 1545-0047

Employer identification number

2013

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990, Form 990-EZ, or Form 990-PF

► Information about Schedule B (Form 990, 990-EZ, 990-PF) and its instructions is at www.irs.gov/form990.

THOMAS B. FORDHAM INSTITUTE 31-1816446 Organization type (check one): Filers of: Section: Form 990 or 990-EZ X 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. (Complete Parts I and II.) **Special Rules** |X| For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc, purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc, purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively **Caution:** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF) but it **must** answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2013)

Schedule B (Form 990,	, 990-EZ, or 990-PF) (2013)	Page	1 of 2 of Part
Name of organization			yer identification number
THOMAS B. FORI	DHAM INSTITUTE	31-3	1816446
Part I Contribut	tors (see instructions). Use duplicate copies of Part I if addi	tional space is needed.	
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$200,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$157 <u>,</u> 500	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$1,052,894.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$\$125,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$200,000.	
			(Complete Part II for noncash contributions.)

(b) Name, address, and ZIP + 4 (d) Type of contribution (a) Number (c) Total contributions Person X 6__ Payroll 107,000. Noncash (Complete Part II for noncash contributions.) Schedule **B** (Form 990, 990-EZ, or 990-PF) (2013)

	B (Form 990, 990-EZ, or 990-PF) (2013)	Page	2 of 2 of Part 1
Name of org			er identification number
Part I	S B. FORDHAM INSTITUTE		816446
	Contributors (see instructions). Use duplicate copies of Part I if additional space	T	
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	 	\$300,000.	Person X Payroll Noncash
			(Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$125,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$180,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10 -		\$107 , 000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11 -		\$ <u>847,950.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part II for
		Schodulo P /Form 000	noncash contributions.)

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047 2013

Department of the Treasury Internal Revenue Service

(6)

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered 'Yes,' to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Open to Public Inspection

	(/(/ 0	Complete Parts I-A and B. Do not complete			
		on 501(c)(3)) organizations: Complete Parts I	-A and C below. Do no	t complete Part I-B.	
	Section 527 organizations: Com	•			
		,' to Form 990, Part IV, line 4, or Form 990- that have filed Form 5768 (election under se			
		•			
	Part II-A.	that have NOT filed Form 5768 (election und	er section 501(n)): Cor	npiete Part II-B. Do not c	complete
		,' to Form 990, Part IV, line 5 (Proxy Tax) o	r Form 990-EZ, Part V	/, line 35c (Proxy Tax),	then
	Section 501(c)(4), (5), or (6) org	anizations: Complete Part III.		1	
	of organization			Employer identifica	
THO	MAS B. FORDHAM INS	TITUTE	504/->	31-181644	
	The state of the s	rganization is exempt under secti			zation.
1	•	ganization's direct and indirect political camp			
2					
3	Volunteer hours				
Par	t I-B Complete if the o	rganization is exempt under secti	on 501(c)(3).		
1		e tax incurred by the organization under sect			
2	Enter the amount of any excis	e tax incurred by organization managers und	er section 4955		
3	If the organization incurred a s	section 4955 tax, did it file Form 4720 for this	year?		· · · Yes No
4 a	Was a correction made?				Yes No
b	If 'Yes,' describe in Part IV.	*			
Par	t I-C Complete if the o	rganization is exempt under secti	on 501(c) , excep	t section 501(c)(3).	
1	Enter the amount directly expe	ended by the filing organization for section 52	7 exempt function activ	vities ▶ \$	
2	Enter the amount of the filing of	organization's funds contributed to other orga	nizations for section 52	27 exempt	
-	function activities				
3	Total exempt function expendi	itures. Add lines 1 and 2. Enter here and on F	orm 1120-POL,		
4		Form 1120-POL for this year?			
5	organization made payments.	and employer identification number (EIN) of al For each organization listed, enter the amoun as received that were promptly and directly de action committee (PAC). If additional space is	nt paid from the filing o	rganization's funds. Also political organization, suc	enter the
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter-0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					

Part II-A Complete if th section 501(h)		on is exempt under se	ction 501(c)(3) and	d filed Form 5768 (e	lection under
A Check ► if the filing of	organization belo	ongs to an affiliated group (and		iated group member's nam	ne,
B Check ► if the filing of	organization che	cked box A and 'limited contro	l' provisions apply.		
		ying Expenditures eans amounts paid or incurr	ed.)	(a) Filing organization's totals	(b) Affiliated group totals
1 a Total lobbying expenditures	to influence pul	blic opinion (grass roots lobbyi	ng)		
b Total lobbying expenditures	to influence a le	egislative body (direct lobbying)		
	•	nd 1b)			
e Total exempt purpose expe	nditures (add lin	es 1c and 1d)			
		ount from the following table ir			
If the amount on line 1e, column		The lobbying nontaxable			
Not over \$500,000	(4) 01 (5) 13.	20% of the amount on line 1e.			
Over \$500,000 but not over \$1,00	0,000	\$100,000 plus 15% of the excess	over \$500,000.		
Over \$1,000,000 but not over \$1,5	500,000	\$175,000 plus 10% of the excess	over \$1,000,000.		
Over \$1,500,000 but not over \$17	,000,000	\$225,000 plus 5% of the excess of	over \$1,500,000.		
Over \$17,000,000		\$1,000,000.			
•	•	of line 1f)			
_		enter -0			
i Subtract line 1f from line 1c	. If zero or less,	enter -0			
j If there is an amount other t section 4911 tax for this yea	han zero on eith ar?	ner line 1h or line 1i, did the org	ganization file Form 472	0 reporting	Yes
(Some o	organizations th	4-Year Averaging Period Unat made a section 501(h) elenns below. See the instruction	ection do not have to d	complete all of the five	
	Lot	obying Expenditures During	4-Year Averaging Peri	od	
Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2 a Lobbying non-taxable amount					
b Lobbying ceiling amount (150% of line 2a, column (e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					
NA .				Schedule C (Form	990 or 990-EZ) 20

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form	5768
	(election under section 501(h)).	

over each Weet recognize to lines to through ti holow, provide in Part IV a detailed description	(8	a)	(b)
or each 'Yes' response to lines 1a through 1i below, provide in Part IV a detailed description the lobbying activity.	Yes	No	Amount
During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?		Х	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X		
c Media advertisements?		Х	
d Mailings to members, legislators, or the public?		Х	
e Publications, or published or broadcast statements?	X		30,58
f Grants to other organizations for lobbying purposes?		Х	
g Direct contact with legislators, their staffs, government officials, or a legislative body?		Х	
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х	
i Other activities?		Х	
j Total. Add lines 1c through 1i	120 612		30,58
2 a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?	ELL CONTROLLECT	x	
b If 'Yes,' enter the amount of any tax incurred under section 4912		18 VE (
c If 'Yes,' enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	4, 19		
art III-A Complete if the organization is exempt under section 501(c)(4), section 50°	(c)(5)	or	
section 501(c)(6).	(0)(0)	, 0.	
			Yes N
1 Were substantially all (90% or more) dues received nondeductible by members?			
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2
 Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? 			3
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	 I(c)(5)		2 3 ection 501(c)
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	I(c)(5) Part I		2 3 ection 501(c)
Did the organization make only in-house lobbying expenditures of \$2,000 or less?	I(c)(5) Part I	, or s	2 3 ection 501(c)
Did the organization make only in-house lobbying expenditures of \$2,000 or less?	I(c)(5) Part I	, or s	2 3 ection 501(c)
Did the organization make only in-house lobbying expenditures of \$2,000 or less?	I(c)(5) Part I	, or s	2 3 ection 501(c)
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? The section 50' (6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No' OR (b) answered 'Yes.' Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year	l(c)(5)	, or s -A, i	2 3 ection 501(c)
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? TIII-B Complete if the organization is exempt under section 501(c)(4), section 50′ (6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No' OR (b) answered 'Yes.' Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total	(c)(5)	, or s II-A, li	2 3 ection 501(c)
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Till-B Complete if the organization is exempt under section 501(c)(4), section 50′ (6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No' OR (b) answered 'Yes.' Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total	(c)(5)	, or s -A, i 1 2a 2b 2c	2 3 ection 501(c)
Did the organization make only in-house lobbying expenditures of \$2,000 or less?	(c)(5)	, or s -A, i 1 2a 2b 2c	2 3 ection 501(c)
Did the organization make only in-house lobbying expenditures of \$2,000 or less?	(c)(5)	, or sill-A, li	2 3 ection 501(c)
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Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 50′ (6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No' OR (b) answered 'Yes.' Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year	Part II	, or sill-A, lill-A, l	ection 501(c) ine 3, is
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Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), section 50′ (6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No' OR (b) answered 'Yes.' Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) art IV Supplemental Information Ovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); for the line 1. Also, complete this part for any additional information. THROUGH PUBLICATIONS POSTED ON THE ORGANIZATION'S V	Part II-A	, or sill-A, lill-A, l	ection 501(c) ine 3, is

Schedule C (Form 990 or 990-EZ) 2013THOMAS B. FORDHAM INSTITUTE	31-1816446	Page 4
Part IV	Form 990 or 990-EZ) 2013THOMAS B. FORDHAM INSTITUTE Supplemental Information (continued)		
			- 10
	*		

SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered 'Yes,' to Form 990,
Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 2013

Department of the Treasury Internal Revenue Service

Name of the organization

Open to Public Inspection Employer identification number

THO	MAS B. FORDHAM INSTITUTE			31-1816446
Pai	Organizations Maintaining Done Complete if the organization answ	or Advised Funds or Ot	her Similar Funds or A	Accounts.
	Complete if the organization answ			
	Tatalian to a to take a	(a) Donor advised	tunds (k) Funds and other accounts
1	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
*	Aggregate value at end of year			
5	Did the organization inform all donors and donor are the organization's property, subject to the or	ganization's exclusive legal cor	ntrol?	Yes No
6	Did the organization inform all grantees, donors, for charitable purposes and not for the benefit of impermissible private benefit?	f the donor or donor advisor, or	for any other purpose conferr	ing
Par	t II Conservation Easements.			
	Complete if the organization answ	vered 'Yes' to Form 990,	Part IV, line 7.	
1	Purpose(s) of conservation easements held by t	he organization (check all that	apply).	
	Preservation of land for public use (e.g., rec	reation or education)	Preservation of an histori	ically important land area
	Protection of natural habitat		Preservation of a certified	d historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization last day of the tax year.	held a qualified conservation of	contribution in the form of a co	nservation easement on the
				Held at the End of the Tax Year
a	Total number of conservation easements		2 a	
ı	Total acreage restricted by conservation easeme	ents	2 b	
(Number of conservation easements on a certifie	d historic structure included in	(a)	
•	Number of conservation easements included in structure listed in the National Register	(c) acquired after 8/17/06, and	not on a historic	
3	Number of conservation easements modified, tratax year ►	ansferred, released, extinguish	ed, or terminated by the organ	nization during the
4	Number of states where property subject to cons	servation easement is located	•	
5	Does the organization have a written policy rega and enforcement of the conservation easements			
6	Staff and volunteer hours devoted to monitoring,	inspecting, and enforcing cons	servation easements during th	ne year
7	Amount of expenses incurred in monitoring, insp ▶\$	ecting, and enforcing conserva	tion easements during the year	ar
8	Does each conservation easement reported on I and section 170(h)(4)(B)(ii)? \dots	ine 2(d) above satisfy the requi	rements of section 170(h)(4)(l	B)(i) Yes No
9	In Part XIII, describe how the organization report include, if applicable, the text of the footnote to the conservation easements.	ts conservation easements in it he organization's financial state	s revenue and expense stater ements that describes the orga	ment, and balance sheet, and anization's accounting for
Par		ections of Art, Historica ered 'Yes' to Form 990, I	I Treasures, or Other SPart IV, line 8.	Similar Assets.
1 a	If the organization elected, as permitted under S art, historical treasures, or other similar assets h in Part XIII, the text of the footnote to its financia	eld for public exhibition, educat	tion, or research in furtherance	nd balance sheet works of e of public service, provide,
t	If the organization elected, as permitted under S historical treasures, or other similar assets held following amounts relating to these items:	for public exhibition, education,	or research in furtherance of	public service, provide the
	(i) Revenues included in Form 990, Part VIII, lin	ne 1		▶\$
	(ii) Assets included in Form 990, Part X			▶\$
	If the organization received or held works of art, amounts required to be reported under SFAS 11	6 (ASC 958) relating to these it	tems:	
	Revenues included in Form 990, Part VIII, line 1			× Ş
	Assets included in Form 990 Part V			

Part III Organizations Maintaining C	ollections of	or Art, Histo	orical Treasures, or	Other Similar Ass	ets (contir	nued)
3 Using the organization's acquisition, accessi items (check all that apply):	on, and other r	ecords, check	any of the following that a	are a significant use of its	collection	
a Public exhibition		d Loan o	or exchange programs			
b Scholarly research		e Other				
c Preservation for future generations						
4 Provide a description of the organization's co Part XIII.	ollections and e	xplain how the	y further the organization	's exempt purpose in		
5 During the year, did the organization solicit of to be sold to raise funds rather than to be managed.	aintained as pa	rt of the organi	zation's collection?	[Yes	No
Part IV Escrow and Custodial Arrang line 9, or reported an amount of	gements. C on Form 990	omplete if th , Part X, line	ne organization ansv e 21.	vered 'Yes' to Form	990, Part I	V,
1 a Is the organization an agent, trustee, custodi on Form 990, Part X?					Yes	No
b If 'Yes,' explain the arrangement in Part XIII	and complete t	he following tat	ole:		_	
					Amount	
c Beginning balance				. 1с		
d Additions during the year				. 1 d		
e Distributions during the year				. 1e		
f Ending balance				. 1f		
2 a Did the organization include an amount on F	orm 990, Part 2	K, line 21?			Yes	No
b If 'Yes,' explain the arrangement in Part XIII.	Check here if t	he explantion h	nas been provided in Parl	XIII		
*						
Part V Endowment Funds. Complete	if the organ	ization ansv	wered 'Yes' to Form	990, Part IV, line 10	l <u>.</u>	
	rrent year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four yea	ars back
1 a Beginning of year balance						
b Contributions					-	
c Net investment earnings, gains, and losses						1
d Grants or scholarships						
e Other expenditures for facilities and programs						
f Administrative expenses						
g End of year balance						
2 Provide the estimated percentage of the curr	ent year end b	alance (line 1g,	, column (a)) held as:			
a Board designated or quasi-endowment		용				
b Permanent endowment ►	용					
c Temporarily restricted endowment ►		ે				
The percentages in lines 2a, 2b, and 2c shou	ıld equal 100%					
3 a Are there endowment funds not in the posses organization by:	ssion of the org	anization that	are held and administere	d for the	Yes	No
(i) unrelated organizations					3a(i)	T
(ii) related organizations					3a(ii)	1
b If 'Yes' to 3a(ii), are the related organizations					3b	1
4 Describe in Part XIII the intended uses of the	-					
Part VI Land, Buildings, and Equipm	ent.					
Complete if the organization an		s' to Form 99	90, Part IV, line 11a.	See Form 990, Par	t X, line 10).
Description of property	(a) Cost or	other basis	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book v	
1a Land						
b Buildings						
c Leasehold improvements						
d Equipment			55,896.	0.	5 -	5,896.
e Other			33,030.	- · · ·		., ., .,
Total. Add lines 1a through 1e. (Column (d) must e). Part X. colum	nn (B), line 10(c),)		5 -	5,896.
BAA	732	, ,	1-/1		le D (Form 9	

Part VII Investments - Other Securities.	V 14 5 000 5		
Complete if the organization answered			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of	-year market value
(1) Financial derivatives			
(2) Closely-held equity interests	0 1		
(3) Other			
(A)			
(B)			
(C)			
(D) (E)			
(F)			
(G)			
(H)			
(1)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 12.)			
Part VIII Investments — Program Related. Complete if the organization answered	V	2 4 1 4 1 4 4 4 4 6 4 5 4 6 6 6 6 6 6 6 6 6 6 6 6	- 4 V - 1' 40
(a) Description of investment type	Yes to Form 990, F	(c) Method of valuation: Cost or end-o	
	(b) Book value	(c) Method of Valuation. Cost of end-c	n-year market value
(1)			
(2)			
(4)		 	
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.)			
Part IX Other Assets. Complete if the organization answered "	Yes' to Form 990 F	Part IV line 11d See Form 990 P	art X line 15
	scription		(b) Book value
(1)			
(2)			
(3)			
(4) (5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, column (B),	line 15.)		
Part X Other Liabilities. Complete if the organization answered 'Yes' to F	orm 000 Dart IV line 1	10 or 11f Soo Form 000 Part V line 25	
(a) Description of liability	(b) Book value	Te of Th. See Form 770, Fart X, line 25	
(1) Federal income taxes			
(2) DUE TO RELATED PARTY	356,97	79.	
(3)			
(4)			
(5)			
(6)			
<u>(7)</u> (8)			
(9)			
(10)			
(11)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 25.)	▶ 356,97		
2. Liability for uncertain tax positions. In Part XIII, provide the text of the foot tax positions under FIN 48 (ASC 740). Check here if the text of the footnote	note to the organization's fina		ility for uncertain
		1	1 1

BAA

Schedule **D** (Form 990) 2013

Part XI	Reconciliation of Revenue per Audited Financial Statements With Revenue pe	r Return.	
	Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.		
1 Total	revenue, gains, and other support per audited financial statements	1	
2 Amou	unts included on line 1 but not on Form 990, Part VIII, line 12:		
a Net u	nrealized gains on investments		
	ted services and use of facilities		
	veries of prior year grants		
	r (Describe in Part XIII.)		
	ines 2a through 2d	2 e	
	ract line 2e from line 1		
	unts included on Form 990, Part VIII, line 12, but not on line 1:		
	tment expenses not included on Form 990, Part VIII, line 7b 4a		
	r (Describe in Part XIII.)		
	ines 4a and 4b	4c	
	revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		
	Reconciliation of Expenses per Audited Financial Statements With Expenses		
i art XII	Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.	Joi Motarri.	
-	expenses and losses per audited financial statements	1	
_	unts included on line 1 but not on Form 990, Part IX, line 25:		
	ted services and use of facilities		
	year adjustments		
-	losses		
	(Describe in Part XIII.)		
	ines 2a through 2d		
	act line 2e from line 1	3	
	unts included on Form 990, Part IX, line 25, but not on line 1:		
	tment expenses not included on Form 990, Part VIII, line 7b		
	ines 4a and 4b	4 c	
	expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		
	Supplemental Information.		
		9	
ine 4: Part	descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any add	ditional information.	
,			

Schedule D (Form 990) 2013 THOMAS B. FORDHAM INSTITUTE	31-1816446	Page 5
Part XIII Supplemental Information (continued)		

SCHEDULEI (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered 'Yes' to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

2013

OMB No. 1545-0047

Open to Public Inspection

Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

31-1816446

Employer identification number

Š

General Information on Grants and Assistance FORDHAM INSTITUTE THOMAS B. Part

× Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

י סייין פטט, ו מונייל, יייים ביו יטי מויץ יסטקיפיונ נוימנייסטייסט	or any recipient		more than \$2,000. I are not appropriately in additional space is needed.	i call be auplicated	ii additioliai spac	e is needed.	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) PHILANTHROPY OHIO 37 W. BROAD ST. STE. 800 COLUMBUS OH 43215	31-1111842	501 (c) 3	.000.	0.	N/A	N/A	PROG. SUPPORT
(2) CTR. FOR AMERICAN PROG. 1333.H ST. NW 10_FLR. WWSHINGTON DC 20005	30-0126510	501 (c) 3	45,000.	0.	N/A	N/A	PROG. SUPPORT
(3)							
[4]							
(5)							
					-		
(7)							
(8)							
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table) and government org	anizations listed in the	line 1 table				2
3 Enter total number of other organizations listed in the line 1 table	ins listed in the line 1	- 1					0

Schedule I (Form 990) (2013)

TEEA3901 07/12/13

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

FORDHAM INSTITUTE THOMAS B. Schedule I (Form 990) (2013)

Part III

Page 2

31-1816446

(f) Description of non-cash assistance Grants and Other Assistance to Individuals in the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. THE ORGANIZATION ASKS FOR WRITTEN REPORTS ON THE USE OF FUNDS AND COMMUNICATES (e) Method of valuation (book, FMV, appraisal, other) (d) Amount of non-cash assistance WITH THE ORGANIZATIONS RECEIVING THE GRANTS. (c) Amount of cash grant (b) Number of recipients (a) Type of grant or assistance I Line

BAA

Schedule I (Form 990) (2013)

SCHEDULE J (Form 990)

Compensation Information

or certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered 'Yes' on Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

Information about Schedule J (Form 990) and its instructions is

2013

Open to Public Inspection

Department of the Treasury Internal Revenue Service

at www.irs.gov/form990.

Employer identification number

FORDHAM INSTITUTE 31-1816446 **Questions Regarding Compensation** Part I Yes No 1 a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. Housing allowance or residence for personal use First-class or charter travel Payments for business use of personal residence Travel for companions Health or social club dues or initiation fees Tax indemnification and gross-up payments Personal services (e.g., maid, chauffeur, chef) Discretionary spending account b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain . . . 1 b Χ Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 X Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract X Compensation survey or study Independent compensation consultant X Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization: Χ b Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4 h Χ c Participate in, or receive payment from, an equity-based compensation arrangement? Χ If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII. Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: 5 a Χ a The organization? 5 b Χ **b** Any related organization?..... If 'Yes' to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6 a X a The organization? . . . 6 b Χ **b** Any related organization?.... If 'Yes' to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed 7 Χ Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? 8 Χ If 'Yes' to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53.4958-6(c)?

THOMAS B. FORDHAM INSTITUTE

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Schedule J (Form 990) 2013

Page 2

31-1816446

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable columns (D) and (E) amounts for that individual.

		(B) Breakdown of	Breakdown of W-2 and/or 1099-MISC compensation	compensation	(C) Retirement	(D) Nontaxable	(E) Total of	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus and incentive compensation	(iii) Other reportable compensation	and other deferred compensation	benefits		reported as deferred in prior Form 990
CHESTER E. FINN, JR.	Ξ	105,000.	0	0	12,600.	517.	118,117.	0
R	Ξ	105,	0	0		518.	118,11	0
MICHAEL PETRILLI	Ξ	95,000.	-00075	0	12,000.	64 687.	118,687.	0
2 EXECUTIVE VICE PRESIDENT	(ii)	95,000.	5,000.	0	12,000.	6,688.	118,	0.
AMBER NORTHERN	Ξ	75,000.	3_750.	0	9,450.	3446.	91,646.	0
3 VICE PRESIDENT FOR RESEARCH	<u>(E)</u>	75,000.		0	9,450.	3,446.	91,	0
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ВАА			TEEA4102 07/08/13	13			Schedule J	Schedule J (Form 990) 2013

Schedule J (Form 990) 2013

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 2013

Department of the Treasury Internal Revenue Service

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization		Employer identification number
THOMAS B. FORDHAM	INSTITUTE	31-1816446
Pt_VI, Line 11b	SEE ATTACHMENT B.	
Pt_VI, Line 12c	THE BOARD SECRETARY (WHO IS ALSO AN ATTORNEY) CO	LLECTS A WRITTEN
	STATEMENT FROM EACH BOARD MEMBER ANNUALLY. THESE	STATEMENTS
	DISCLOSE ANY ACTUAL OR POTENTIAL CONFLICTS OF IN	TEREST AND
	ACKNOWLEDGE THAT THE TRUSTEE IS FAMILIAR WITH TH	E CONFLICTS
	OF INTEREST POLICY.	
Pt_VI, Line 15a	SEE ATTACHMENT C.	
Pt_VI,_Line_15b	SEE_ATTACHMENT_C.	
Pt_VI,_Line_18	THE FORM 1023 IS AVAILABLE UPON REQUEST.	
Pt_VI, Line 19	THESE DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC	UPON REQUEST.
		, , , , , , , , , , , , , , , , , , ,

SCHEDULE R (Form 990)

THOMAS B.

Department of the Treasury Internal Revenue Service

 Complete if the organization answered 'Yes' on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
 Attach to Form 990. Related Organizations and Unrelated Partnerships

Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number 31-1816446

> Part I Identification of Disregarded Entities Complete if the organization answered 'Yes' on Form 990, Part IV, line 33. FORDHAM INSTITUTE Name of the organization

(f) Direct controlling Identification of Related Tax-Exempt Organizations Complete if the organization answered 'Yes' on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (e) End-of-year assets (d) Total income (c)
Legal domicile (state or foreign country) (b) Primary activity (a) Name, address, and EIN (if applicable) of disregarded entity Part II Ξ 3 <u>ල</u>

Sec 512(b)(13) °N × Yes LINE 11 TYPE 1 THOMAS B. FORDHAM (f) Direct controlling INSTITUTE entity Public charity status (if section 501(c)(3)) (d) Exempt Code section 501 (C) (3) (c) Legal domicile (state or foreign country) HO EDUCATION AND AWARENESS (b) Primary activity 16TH_STREET_NW, 8TH_ELOOR (a) Name, address, and EIN of related organization THOMAS B. FORDHAM FOUNDATION WASHINGTON, DC 20036 31 - 60328445 (2) ල 4

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TEEA5001 06/26/13

Schedule R (Form 990) 2013

31-1816446 Page 2

Schedule R (Form 990) 2013 THOMAS B. FORDHAM INSTITUTE

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered 'Yes' on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

age hip											13) 11y?	No	
(k) Percentage ownership										`	(i) Sec 512(b)(13) controlled entity?		
	% N							-		Part I		Yes	
General or managing partner?	Yes									m 990, F	(h) Percentage ownership		
Code V-UBI amount in box 20 of Schedule K-1 (Form	1065)									Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered 'Yes' on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.	(g) Share of end-of- year assets		
(h) Dispropor- tionate allocations?	No									were	ې د		
(h) Dispropor- tionate allocations?	Yes								2	n ans	of ome		
(g) Share of and-of-year assets										s a Corporation or Trust Complete if the organization a ions treated as a corporation or trust during the tax year.	(f) Share of total income		
(g) Share of end-of-year assets										the or	(e) Type of entity (C corp, S corp,		
						+				ete if ust du	(e) pe of ent orp, S or	200	
f total me										omple or tr	(C o		
(f) Share of total income										ist Coration	r ng		
						+				r Tru	(d) Direct controlling		
(e) Predominant income (related, unrelated, excluded from tax under sections	4)									ion o		_	
(e) Predominant income (related, unrelated, excluded from tax under sections	512-514)									oorat Ited a	Legal domicile (state or foreign	6	
Pred (relai excl										Corp s trea	Legal domicile (state or foreign		
Б.										as a	Le (sta	4	
(d) Direct controlling entity										a ble ganiz	tivity		
8										s Tax	(b) Primary activity		
(c) Legal domicile (state or foreign	untry)									tions relate	Prin		
Sta C.C.	Ö					_				aniz a nore	ion		
ctivity										Org oorr	janiza		1
(b) Primary activity										lated Id on	ted org		1
Prin										of Re	of rela		1
of									!	t ion c	d EIN		İ
nd EIIN zation		1	 		1 1			1	!	ifica 4 be	ss, an		
(a) ess, a organi:					 		1	1		Identification of Related Organizations Taxable a line 34 because it had one or more related organizat	addre		
(a) Name, address, and EIN of related organization				1 			1	1	1		(a) Name, address, and EIN of related organization		1
Name		[1]	 	(2)			(3)	i I I		Part IV			E

(i) Sec 512(b)(13) controlled entity?	Yes No							 n 990) 2013
Percentage Seconnership con	>							 Schedule R (Form 990) 2013
Share of end-of- year assets							,	Sc
(f) Share of total income								
Type of entity (C corp, S corp, or trust)	0.000							
(d) Direct controlling entity	(sma)							TEEA5002 06/27/13
(c) Legal domicile (state or foreign	(6,000							TEE/
(b) Primary activity								
(a) Name, address, and EIN of related organization		(1)		(2)		(3)		ВАА

Page 3

Part V Transactions With Related Organizations Complete if the organization answered 'Yes' on Form 990, Part IV, line 34, 35b, or 36.

31-1816446

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered 'Yes' on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) (d) (e) (d)	(q)	(c)	(p)	(e)		(£)	(g)	(h)	(i)	1		(k)
Name, address, and Ein of enury	Frimary activity	Legal domicile (state or foreign country)		Are all partners section 501(c)(3) organizations?		snare or total income	_	Ulspropor- tionate allocations?		General or managing partner?		Percentage ownership
			section 512-514)	Yes	No			Yes No	Form (1065)	Yes	No No	
(1)												
(2)												
(3)								l.				-
(4)												
				-								
(5)												
(9)												
<u>(7)</u>												
						-						
(8)												
ВАА			TEE	TEEA5004 06/27/13	27/13				Schedu	Schedule R (Form 990) 2013	orm 990	0) 2013

Scriedule K	(FORTH 990) 2013 THOMAS B. FORDHAM INSTITUTE	31-1816446	Page 5
Part VII	Supplemental Information Provide additional information for responses to questions on Schedule R (see ins	structions).	

TEEA5005 06/27/13

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Schedule R (Form 990) 2013

Schedule O (Form 990), Supplemental Information to Form 990 Form 990, Page 2, Part III, Line 1 (continued)

Briefly describe the organization's mission:

THROUGH QUALITY RESEARCH, ANALYSIS, AND COMMENTARY, AS WELL AS ON-THE-GROUND ACTION AND ADVOCACY IN OHIO.

Schedule O (Form 990), Supplemental Information to Form 990 Form 990, Page 2, Part III, Line 4d (continued)

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

0 a a p . a	.g. a oooo . op o.	
Code:	Description:	RESEARCHING AND EVALUATING ISSUES OF SCHOOL ACCOUNTABILITY
Expenses	482,009.	AND STANDARDS: SEE ATTACHMENT A
Grants Of	0.	
Revenue.	0.	
Code:	Description:	DOING MORE WITH LESS: SEE ATTACHMENT A
Expenses	186,514.	
Grants Of	0.	
Revenue.	0.	
Code:	Description:	HUMAN CAPITAL PROGRAMS: SEE ATTACHMENT A
Expenses	110,538.	
Grants Of	0.	
Revenue.	0.	

Thomas B. Fordham Institute 2013 Form 990, Page 2, Part III, Line 4d December 31, 2013

Statement of Program Service Accomplishments

1. Researching and Evaluating Issues of School Accountability, and Standards: Producing and disseminating reports on state standards, and the Common Core, and the use of data in schools. Program expenses include direct and indirect expenditures.

Grants and Allocations: \$0

Program Service Expenses:

\$482,009

2. Doing More With Less: Produced and disseminated reports and policy briefs identifying evidence-based solutions and best-practice recommendations for the current budgetary challenges in our education system. This strand of work focuses specifically on encouraging the adoption of measures that improve efficiency and productivity in schools while holding students harmless.

Grants and Allocations: \$0

Program Service Expenses:

\$186,514

3. Human Capital Programs: Designed and co-led a fellowship program to provide emerging K-12 education policy scholars opportunities to network, collaborate, brainstorm, and share new research. This program has helped to identify potential research topics, enlarged the pool of quality education scholars, and helped to support the work of established scholars. Program expenses include direct and indirect expenditures.

Grants and Allocations: \$0

Program Service Expenses:

\$110,538

\$779,061 Total Other Grants and Allocations: \$0 Total Other Program Service Expenses:

Thomas B. Fordham Institute 2013 Form 990, Page 6, Part VI-B Line 11b

990 Review Process

The 990 is made available electronically to all Fordham Institute trustees prior to the filing deadline. It is also discussed at a meeting of a committee of the board (Audit & Risk Committee, which has purview over all financial and administrative matters). This committee is comprised of three of the eight members of the Fordham Institute Board. The Director of Finance reviews each line of the 990 before its filing. The Fordham Institute Secretary, trustee Thomas Holton, a counsel to the firm with Porter, Wright, Morris & Arthur (PWMA), reviews the 990 with his colleague at PWMA, tax attorney Edward Segelken. Fordham Institute President, Chester E. Finn, Jr., receives an overview of the filing from the Director of Finance and serves as a member of the Audit & Risk Committee.

Thomas B. Fordham Institute 2013 Form 990, Page 6, Part VI-B Line 15a/15b

Process for Determining Compensation

The compensation of the President is determined by the Board, and it has based its determination on an analysis of comparable positions at similar organizations. This process for the CEO was last undertaken in December of 2003 by the Board's Administration and Finance Committee (now known as the Audit and Risk Committee). The salary of the President has remained unchanged since that time. An updated review of salaries at comparable organizations was done at the full board's annual meeting in October, 2010. Compensation for the Executive Vice President (Mike Petrilli) is determined by the President, based on a thorough annual review process conducted in November and December of each year (with mid-year and quarterly components as well). A comparable-salary analysis for the executive vice president was last reviewed by the President in 2008. Compensation for the Vice Presidents (Amber Winkler, Terence Ryan, Chad Aldis, and Kathryn Mullen-Upton) is determined by the President and Executive Vice President based on a the same review process performed for the Executive Vice President.

(Rev January 2014)

Department of the Treasury

Application for Extension of Time To File an Exempt Organization Return File a separate application for each return.

OMB No. 1545-1709

Internal Revenue	Service	Information about Form 88	68 and its i	nstructions is at www.irs.gov/form8868.			
If you are	filing for an Au	utomatic 3-Month Extension, comp	lete only F	Part I and check this box			> [x
If you are	filing for an A	dditional (Not Automatic) 3-Month	Extension,	complete only Part II (on page 2 of this for	orm).		,
Do not com	plete Part II un	less you have already been granted	an automa	tic 3-month extention on a previously filed F	orm 8	868	
-				3-month automatic extension of time to file			3
corporation request an ex Associated V	equired to file F xtension of time Vith Certain Per	orm 990-T), or an additional (not aut to file any of the forms listed in Part	omatic) 3-m I or Part II be sent to t	nonth extension of time. You can electronic with the exception of Form 8870, Informatic the IRS in paper format (see instructions). F	ally file on Retu	Form 886	68 to Insfers
Part I	Automatic	3-Month Extension of Time	. Only sul	omit original (no copies needed).			
A corporation	required to file	Form 990-T and requesting an auto	matic 6-mo	nth extension — check this box and comple	te Par	t I only	▶ [
All other corp income tax re		ling 1120-C filers), partnerships, REI	MICs, and ti	rusts must use Form 7004 to request an ex			
	Name of exempt	organization or other filer, see instructions.		Enter filer's identif	-	<u></u>	tion number (EIN) or
Time or	Name of exempt of	rganization or other mer, see instructions.			Emplo	yer identilicat	don number (Eliv) or
Type or print							
		. FORDHAM INSTITUTE	-A!			<u> 181644</u>	
File by the due date for	Number, street, ar	nd room or suite number. If a P.O. box, see instru	ictions.		Social	security num	per (55N)
filing your return. See		H STREET NW, #8TH FLOC office, state, and ZIP code. For a foreign address		ns.	1		
instructions.	WASHINGT	•	,		Г	DC 20	0036
	(WIIDHINGI	OIV .				,0 20	7030
Enter the Ret	urn code for the	e return that this application is for (file	e a separate	application for each return)			01
Application ls For			Return Code	Application Is For			Return Code
Form 990 or I	Form 990-EZ		01	Form 990-T (corporation)			07
Form 990-BL		-	02	Form 1041-A			08
Form 4720 (ir	ndividual)		03	Form 4720 (other than individual)			09
Form 990-PF			04	Form 5227			10
Form 990-T (section 401(a)	or 408(a) trust)	05	Form 6069			11
Form 990-T (trust other than	above)	06	Form 8870			12
Telephon If the orga If this is for check this the extension I request until I	anization does or a Group Return a box sion is for. et an automatic aug 15 ension is for the calendar year	not have an office or place of businesum, enter the organization's four digital . If it is for part of the group, check 3-month (6 months for a corporation , 20 14 , to file the exempt organice organization's return for:	Fax No ss in the Un t Group Exect this box.	n for the organization named above.	this is	for the wh	ole group,
اللا		in line 1 is for less than 12 months, c			al retu	rn	
	ange in accoun		TIECK TEASO	inida retari			
nonrefu	indable credits.				3 a	\$	0.
b If this a tax pay	pplication is for ments made. Ir	Forms 990-PF, 990-T, 4720, or 606 clude any prior year overpayment al	9, enter any lowed as a	refundable credits and estimated credit	3 b	\$	0.
EFTPS	(Electronic Fed	t line 3b from line 3a. Include your pa deral Tax Payment System). See ins	tructions		3 c		0.
Caution. If yo	ou are going to	make an electronic funds withdrawal	(direct deb	it) with this Form 8868, see Form 8453-EO	and F	orm 8879-	-EO for

Form 8868	(Rev 1-2014) THOMAS B. FORDHAM IN	STITUTE		31-1816446	Page 2	
• If you ar	re filing for an Additional (Not Automatic) 3-Month E			box	> X	
Note Only	complete Part II if you have already been granted an	automatic 3	-month extension on a previously file	d Form 8868.		
	re filing for an Automatic 3-Month Extension, comp					
				(no copios poode	ad)	
Part II	Additional (Not Automatic) 3-Month Ex	ktension				
			Enter filer's	identifying number,		
	Name of exempt organization or other filer, see instructions.			Employer identification nun	nber (EIN) or	
Type or						
Type or print	THOMAS B. FORDHAM INSTITUTE			31-1816446		
ļ	Number, street, and room or suite number. If a P.O. box, see instruct	ions.		Social security number (SS	SN)	
File by the						
extended due date for	LOGICA CONTRACTOR AND MORNING TO COR					
filing your return. See	1016 16TH STREET NW, #8TH FLOOF City, town or post office, state, and ZIP code. For a foreign address,					
instructions.	City, town or post office, state, and zir code. For a foreign address, s					
	WASHINGTON	DC 20	0036			
Enter the R	Return code for the return that this application is for (fil	e a separate	e application for each return)		01	
Applicatio	'n	Return	Application		Return	
ls For		Code	ls For		Code	
Form 990 c	or Form 990-EZ	01	MARCHAEL CO., P. SELECT	# - TA - TA - TA - TA - TA - TA - TA - T	1-1-A	
Form 990-E		02	Form 1041-A		08	
	(individual)	03	Form 4720 (other than individual)		09	
		04	Form 5227		10	
Form 990-F					11	
	T (section 401(a) or 408(a) trust)	05	Form 6069		12	
Form 990-T (trust other than above) 06 Form 8870						
If this is whole group	oks are in care of ► GARY LABELLE one No. ► (202) 223-5452 organization does not have an office or place of busine s for a Group Return, enter the organization's four digitary, check this box ►	it Group Exe	emption Number (GEN)		f this is for the	
members u	THE EXTERISION IS TOT.					
4 Irequ	uest an additional 3-month extension of time until	Nov 17	, 20 <u>1</u> 4.			
5 For c	calendar year 2013 , or other tax year beginning		, 20 , and ending	, 2	20 .	
6 If the	tax year entered in line 5 is for less than 12 months,		n: Initial return	Final return		
11	Change in accounting period			_		
	e in detail why you need the extension $\dots \underline{ t ADDIT}$			R		
INF	FORMATION NECESSARY TO FILE A CO	MPLETE	AND_ACCURATE_RETURN			
	s application is for Forms 990-BL, 990-PF, 990-T, 472 efundable credits. See instructions			8 a \$	0.	
tax p	s application is for Forms 990-PF, 990-T, 4720, or 606 ayments made. Include any prior year overpayment a ously with Form 8868	llowed as a	credit and any amount paid	8 b \$	0.	
c Balai	nce due. Subtract line 8b from line 8a. Include your page (Electronic Federal Tax Payment System). See ins	ayment with	this form, if required, by using	8c \$	0.	
			st be completed for Part II o			
Under penaltie	is of perjury, I declare that I have examined this form, including accompany the same than a support of the same than a support o	anying schedule	s and statements, and to the best of my knowledg	ge and belief, it is true,		
Signature >	Title	C	PA	Date ►	8/5/14	
BAA		FIFZ0502	12/31/13	Form 886	38 (Rev/1-2014)	

(cij) 1 i to